COUNTY REVIEW TEAM REPORT ON THE FATALITY OF:

GRACE PACKER

Date of Birth: 8-14-01

Date of Death: 7-9-16

Date of Report to ChildLine: 1-9-17

FAMILY KNOWN TO:

Berks County Children & Youth Services
Burke County, NC Department of Social Services
Delaware County Children & Youth Services
Lehigh County Office of Children & Youth Services
Montgomery County Office of Children & Youth

FAMILY NOT KNOWN TO:

Bucks County Children & Youth Social Services Agency

SUBMITTED BY:

Bucks County Children & Youth Social Services Agency Montgomery County Office of Children & Youth

Unredacted reports are confidential under the provisions of the Child Protective Services Law and cannot be released to the public.

(23 Pa. C.S. Section 6340) Unauthorized release is prohibited under penalty of law. (23 Pa. C.S. Section 6349 (b))

Bucks County Children & Youth Social Services Agency 2325 Heritage Center Drive, Building 500 | 215-348-6936 | 215-348-6989

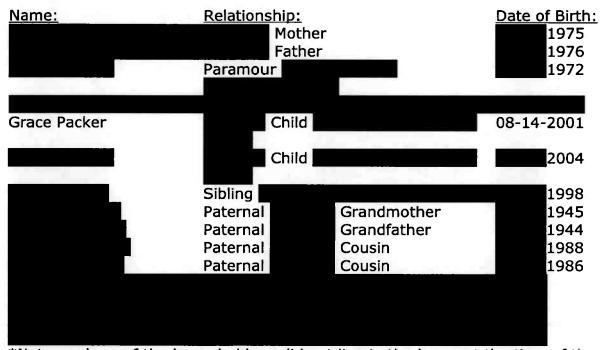
Reason for Review:

Pursuant to the Child Protective Services Law (CPSL), county children and youth agencies must convene a review when a report of child abuse involving a fatality or near fatality is substantiated or when a status determination has not been made regarding the report within 30 days of the report to ChildLine.

The local review team must submit a final written report on each child fatality or near fatality to the OCYF Regional Office and designated county officials consistent with §6340 (a) (11) of the CPSL within 90 days of convening the County Fatality and Near Fatality Review Team.

BUCKS AND MONTGOMERY COUNTIES jointly convened their review teams in accordance with the CPSL related to this report. The initial review team meeting was convened on February 6, 2017 and a follow-up meeting was held on April 21, 2017 to provide additional time for attendees to review recommendations.

Family Constellation:

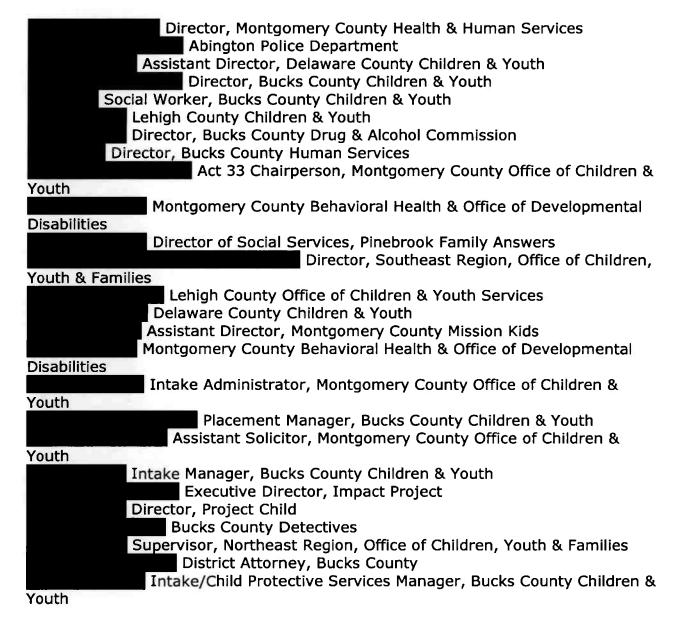


^{*}Not members of the household, or did not live in the home at the time of the incident.

Summary of County Child Fatality Review Team Activities:

The Fatality Teams from both Bucks and Montgomery Counties jointly met on February 6, 2017, to review all county child welfare involvement and the services provided to the family. The following is a list of those present at the review:

President, CEO, Impact Project Act 33 Chairperson, Lehigh County Office of Children & Youth Services Northampton County Children, Youth & Families Associate Director, Network of Victim Assistance, Bucks County Clinician, Valley Youth House Montgomery County Detective Bureau Director, Lehigh County Office of Children & Youth Services Act 33 Chairperson, Bucks County Children & Youth Social Worker, Bucks County Children & Youth Director, Bucks County Child Advocacy Center Director, Northampton County Children & Youth Director of Social Services, Montgomery County Office of Children & Youth Director, Bucks County Mental Health & Developmental Programs Assistant Director, Bucks County Human Services Fiscal Officer, Bucks County Children & Youth Social Worker, Bucks County Children & Youth Solicitor, Berks County Children & Youth Services **Bucks County Detectives** Children's Services Coordinator, Bucks County Mental Health &Developmental Programs Abington Police Department Program Supervisor, Valley Youth House Supervisor, Southeast Region, Office of Children, Youth & Families Solicitor, Bucks County Children & Youth Executive Director, Pinebrook Family Answers Montgomery County Health Department Program Representative, Southeast Region, Office of Children, Youth & Families Regional Director, Northeast Region, Office of Children, Youth & **Families** Supervisor, Bucks County Children & Youth Administrator, Berks County Children & Youth Assistant Director, Bucks County Children & Youth Program Specialist, Bucks County Children & Youth Program Improvement Administrator, Montgomery County Office of Children & Youth Senior Vice-President, Valley Youth House **Bucks County Detectives** Supervisor, Bucks County Children & Youth Program Representative, Southeast Region, Office of Children, Youth & Families Director, Montgomery County Mission Kids Director, Montgomery County Office of Children & Youth



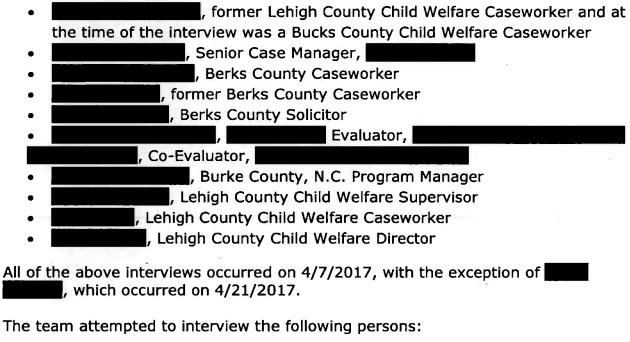
The case history was reviewed and each county presented their case involvement. The police and county detectives described their investigation to date. A timeline was presented outlining dates of involvement by each county agency and the dates of significance in Grace's life prior to and after the

Following this Fatality Review meeting a team of 4 members was formulated, consisting of the two ACT 33 Chairpersons and two Bucks and Montgomery County Child Welfare administrators. **Due to extensive expungement of reports and case records, this Team was limited in their ability to review critical materials.**

The Team reviewed the following records:

• Berks County child welfare case record, except for case notes

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 Lehigh County child welfare case record Montgomery County "Law Enforcement Only (LEO)" and ChildLine reports Burke County, N.C. child welfare case records Abington School District Records care reports (found in child welfare case records) records for Grace homestudy ChildLine available history
Records were reviewed on 2/16/17; 2/21/17; 3/8/17; 3/21/17, 4/3/17, 4/27/17 and 5/25/17.
The team requested but could not obtain the following records:
 ChildLine expunged history/records Northeast Region Office of Children, Youth & Families (OCYF) investigative data which was reported to be expunged Berks County case notes which were reported to be expunged records which were reported to be expunged records which were reported to be expunged
The team interviewed the following key persons involved with this family:
former Lehigh County Child Welfare Caseworker and the time of the interview was a Bucks County Child Welfare Caseworker



—was no longer with the agency

• — no longer with the
agency
• ————————————————————————————————————
 agency Northeast Regional Office, OCYF, no longer with Northeast Regional Office
Any current staff from Northeast Regional Office, OCYF
A second review meeting with both County Fatality Teams occurred on 4/21/17 to allow time for a discussion of findings from the record reviews and interviews. At this time the team members were able to ask questions and formulate recommendations.
Children and Youth Involvement Prior to Incident:
April 1999-2000
began dating and the two cohabitated beginning in September 1999. In December of 1999, they were engaged to be married. In July of 2000, became licensed parents through the During their involvement with they approximately fifty children were married during the month of September 2000.
February 2002- January 2003 Montgomery County Office of Children & Youth (MCOCY)
The family (of , Grace was referred to MCOCY due to housing conditions, safety violations, criminal and drug activity. The family was given 24 hours to remediate the concerns; however, they were unable to do so. MCOCY opened case for assessment and services.
February 22, 2002 custody of and Grace, DOB
(8/14/2001). placed incare.
March 4, 2002 MCOCY learned the ☐ family secured a new residence in Pottstown, PA. On March 6, 2002, an

custody of the children were returned to the

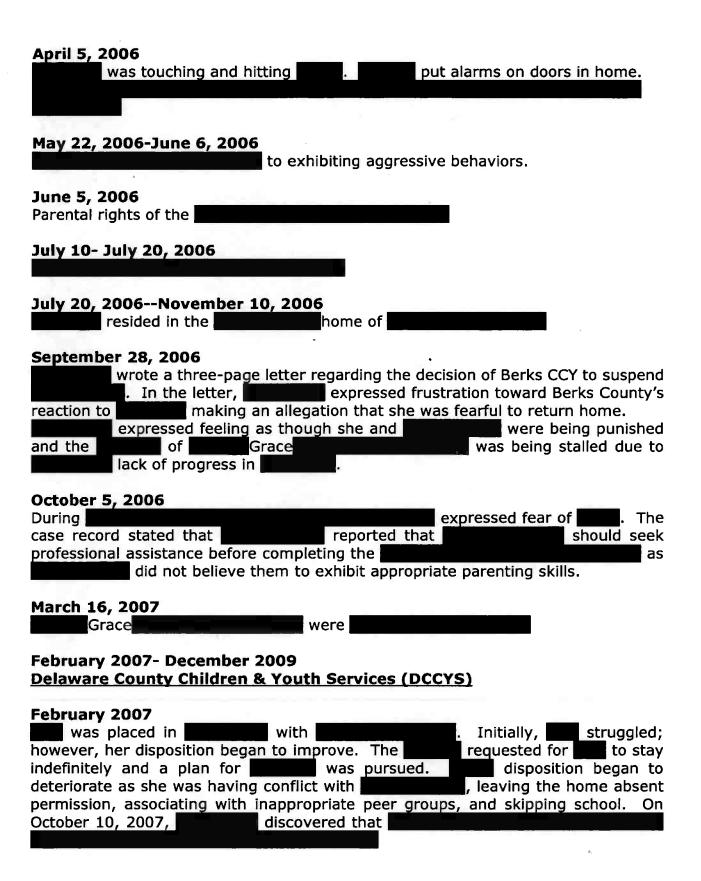
residence was deemed safe by MCOCY, the children were returned to the

March 14, 2002, and

The

on April 2, 2002. MCOCY implemented in-home services through
September 2002 The initiated the process to obtain housing in Berks County. During the month of December 2002, the secured housing in Reading, Berks County.
December 29, 2002 Grace was seen due to a parenting classes were recommended to occur at
January 3, 2003 MCOCY confirmed the family moved to Berks County, and a formal referral was made to Berks County Children & Youth by MCOCY. The family's case was closed in Montgomery County. MCOCY completed a Per MCOCY's recommendations, and Grace were to have no contact with January 2003- March 2007
Berks County Children & Youth Services (BerksCCYS)
January 6, 2003 The case was transferred from MCOCY to BerksCCYS. BerksCCYS accepted the case and opened it for services. The were provided several community based services to assist with parenting, housekeeping, child development, education, services for the parents, and hospices who resided in the home.
Mr. was removed from the home for several days due to domestic violence issues. Mrs. was referred to Services for however, she did not follow through. Services provided intensive independent living services from May-October 2003. The compliance was inconsistent and concerns remained regarding the ability to provide appropriate care for their children.
January 2003 began working for Northampton County Children & Youth.
The participated in a non-offender evaluation through prompted by MCOCY's protect the children and prevent According to the evaluation, the were deemed unable to provide adequate protection. The was pregnant with at that time.

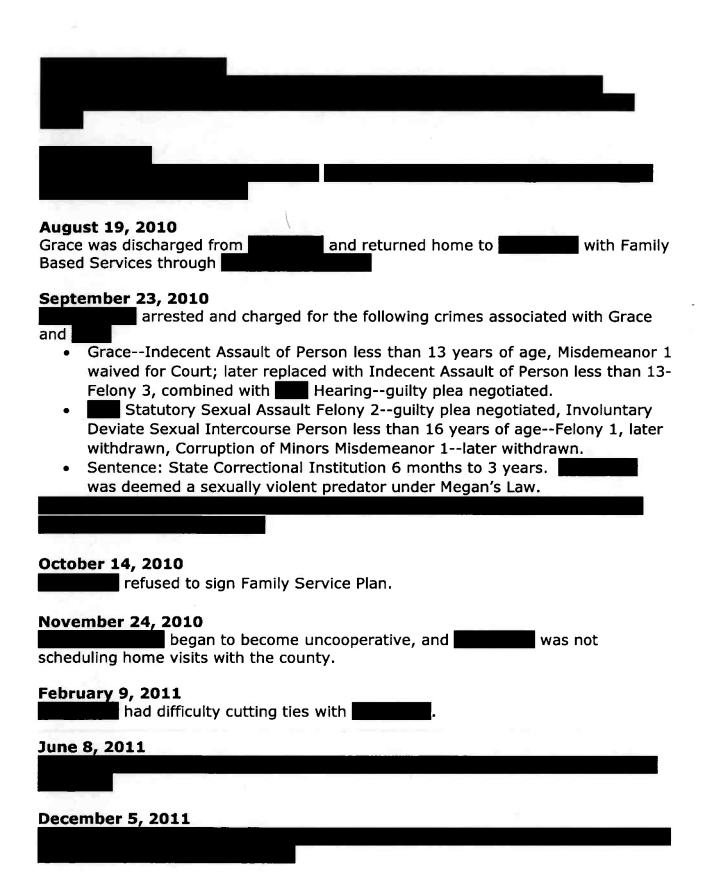
February 27, 2004 BerksCCYS Grace and placed them in
Grace were placed in three consecutive placements exhibited an inconsistent adjustment at the homes. At the third home,
May 12, 2004
based on concerns surrounding the lack of appropriate supervision and the inability to provide appropriate protection
May 19, 2004 Grace & were to to BerksCCYS.
October 5, 2004 Grace were all placed in the home of in Allentown, PA
July 24, 2005 & August 5, 2005 Grace was seen for a evaluation which was recommended due to concerns she was sexually molested. Grace presented as for her age and it was believed, as a result of the evaluation, she was abuse was unknown. It was recommended that children was also recommended.
August 4, 2005 BerksCCYS filed
December 2005 Home Study (Completed by) of the home resulted in the recommendation to approve the Grace
January 28, 2006
was removed from the home and placed in respite care with from 1/30/2006-2/20/2006.
February 20, 2006



February 5, 2007 made accusations against another child in the home. admitted it and
said it was because another child was doing it to her. That child was removed, and went into respite care for one night.
October 11- October 23, 2007
was ultimately returned to the land home. She initially adjusted; however, her adjustment declined. The land asked for a 30-day removal. On January 10, 2008, and an away from the land home. Upon her return, land was taken to the land transferred to land transferred to land was transferred to land on February 6, 2008. The land remained in contact, and land returned to the home.
June 16, 2009 DCCYS finalized turned 18-years-old on, and the ended.
May 2007- September 2012 <u>Lehigh County Office of Children & Youth (LCOCY)</u>
May 30, 2007—Referral* Lehigh County (LCOCY) completed a courtesy interview request for child, who resided in the home. Allegations of sexual abuse OCYF Northeast Regional Office investigated; closed November 2007. ; no records available to review.
May 2, 2008—Referral* Allegations that spanked Grace with a wooden spoon Grace reported that she had difficulty sitting. Despite these allegations, Northeast Regional Office OCYF Region asked that no other children be placed in the home. ; no records available to review.
November 5, 2008—Referral* Allegations of failure to seek appropriate medical care and follow-up for a child with Referral was a assessment which was ; no records available to review.
January 19, 2010—Referral* Allegations of sexual abuse against child ch

foster child believed she was going to be	. OCYF Northeast
Regional Office investigated. were referred for forensic services.	evaluations at
January 19, 2010 Safety plan was developed by the Northeast Regional Office an worker and implemented without court involvement. Grace worker and informal arrangement, and pending the outcome of the	
January 2010 immediately closed the home	ne.
employment was terminated at Northampton Co	ounty Children & Youth.
March 3, 2010 A new safety plan was implemented allowing with Grace and . Visitation was supervised by	supervised visitation
March 10, 2010 Both refused to sign Family Service Plan.	
admitted that Grace six years, and that minimized Grace's	for about for about
consent was 16 years of age and that she did not know CPS I that she was uncertain if had abused Grace, and s	was never any pain or of a 17-year-old or a Goth clothing line ng in sex with her he thought the age of aw. Stated she voiced ambivalence so stated that she did

Despite admitted active engagement of sexual abuse of a child in her home, and being for those allegations, she was referred by Lehigh County to non-offending parent at a child at the county to non-offending parent at the child at the chil
May 19, 2010 & June 10, 2010 report listing , victim child's name was
Allegations that was watching pornography with Grace. Grace was interviewed at allegations of watching pornography, but stated that allegations of watching pornography, but stated that allegations of watching pornography, but stated that allegations. Grace also stated admitted this to the police. Were observed to be hostile towards Grace were observed to be hostile towards Grace who were hostile toward her, did not believe her, and blamed her for contact clause reinstated for with Grace and evaluations were completed on through New safety plan initiated; no contact with for Grace and to assure no contact when children return home.
June 29July 3, 2010 Grace as a result of concerns and struggling to provide care.
July 19, 2010 (Approximately) moved out of the family home leaving to be available as a resource for the children. The returned home to



April 23, 2012 said that needed to take responsibility to keep her "ex-husband" out of the house.
September 2012 LCOCY closed case with family.
September 2012November 2015 Post Lehigh County Children & Youth (LCCY)
October 2012
and met and moved in together.
April 23, 2013 Grace reportedly attempted to stab with a screwdriver during conflict.
Grace . reported that was a victim of severe domestic violence (physical, emotional, & financial) during relationship with In previous reports, denied any domestic violence or abuse. also focused on the impact of the domestic violence on relationship with Grace (incongruent between Grace on the
August 15, 2013 and moved to Harleysville, Montgomery County.
December 13, 2013- June 2014 Grace returned home

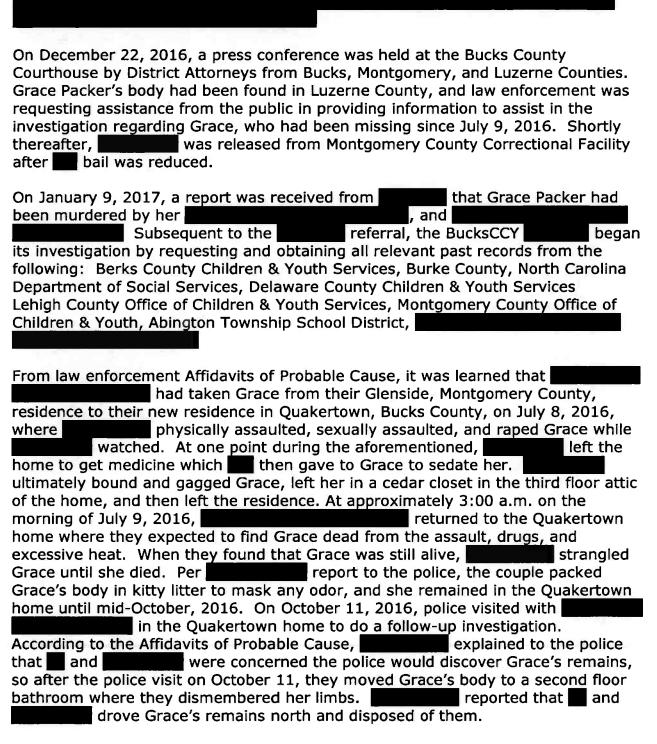
December 2013 to June 2014 Grace attended an alternative school in
June 25, 2014 Grace admitted to as a result of suicidal ideation.
June 26, 2014 Law Enforcement Only (LEO) report to Montgomery County Office of Children & Youth regarding Grace being inappropriate with Repor
was listed to be an LEO
Police received a report Police received a report Contacted to discuss the report. advised that the sexual incidents disclosed took place in 2011 and were already investigated. stated that children had received and no other incidents had occurred.
Police contacted the Montgomery County Detective Bureau provide an update on the status of the investigation, and that Police would not be conducting any further investigation into the allegations.
Grace was admitted to indicated that she was not able/willing to have Grace continue to reside with as resources at provided provided as options. signed "guardianship" over to the not involve the county child welfare system in making any of the discharge arrangements for Grace.
November 2014 (Approximate) who moved in with
November 2014 moved to Roslyn, Montgomery County, with

April 11, 2015 moved to Glenside, Montgomery County, with January 2015-December 2015 **Burke County, North Carolina, Department of Social Services (BCDSS)** January 18, 2015 and moved to Burke County, North Grace was discharged from Carolina to reside with Grace remained in custody. authorized permissions via notarized letter. (alternative school/8th Per , Grace attended in August 2015 for 9th grade, and received grade), and through did not have contact with Grace during her time in North Carolina. On November 11, 2015, contacted the Burke County Department of Social Services (BCDSS) to discuss the incidents and requested help and potential placement options. BCDSS visited the home and informed that the custody paperwork she had from was not legal and that Grace was to return to November 20, 2015 BCDSS received a report from involving Grace Packer. reported she was unable to care for Grace also reported that she was unable to reach had moved without providing any forwarding information. BCDSS contacted (after completing searches for phone number and eventually finding on FaceBook), and agreed to pick up Grace. On November 20, 2015, Grace reported to her Burke County Caseworker that she was not safe at home, would end up in a hospital for a long time because she could not "keep herself together," Grace was afraid of her father, said he hurt her when she was little, but he was in jail now and she had no contact. Grace also reported that was abusive to her, slapping her in the face and lying about it. Grace's reported to Burke County that she felt that Grace was a flight risk as she did not want to return to live with As the felt they could no longer care for Grace, Grace, where Grace

reported that witnessed Grace screaming, crying, hitting her head against the car window, and refusing to get into the car until physically pushed her into the car.
November 23, 2015 BCDSS received a call from station stating that Grace was picked up by and returned to Pennsylvania.
Montgomery County Office of Children & Youth (MCOCY) received a telephone call from BCDSS, after Grace returned to the home now that Grace had returned, per their required protocol to close the case.
MCOCY responded to Burke County that without current concerns/maltreatment, a home assessment would not be conducted. The MCOCY screening worker indicated that the local police department could assist with a welfare check of the child and family. MCOCY provided BCDSS contact information for Abington Township Police Department. BCDSS placed a call to Abington Township Police to request a well-check on Grace. Abington Township Police agreed to check on Grace and to call back the worker with the outcome. BCDSS contacted letting her know that the police would conduct a well-check on Grace prior to closing the case.
November 25, 2015 Abington Police Department completed a well-check and reported that Grace seemed okay although they noted a large number of individuals in the home.
December 16, 2015 BCDSS closed their case.
December 2015-November 2016 Post Burke County Department of Social Services
Grace began receiving Primary concerns noted were a history of sexual abuse, instability. Initiated the for Grace and was the primary historian. Grace completed 21 sessions. On March 9, 2016, Grace reported to the that she used a student's tablet to make an email and FaceBook account. Upon discovery, removed the majority of Grace's belongings from her room. informed Grace she was no longer part of the family, stated that she was not allowed to talk to anyone, and was not to leave her

room unless she was going to school or The last session at occurred on June 22, 2016. The focus of the session involved Grace being unhappy with having to move to Quakertown and not being able to see friends. Grace expressed frustration with for calling her a prisoner. A next session was scheduled for June 29, 2016. Cancelled the June 29th session stating Grace was sick.
Grace attended Abington School District In Montgomery County and was placed in an where she met daily for breakfast with a for "check-ins." The counselor also met sporadically with Grace individually, as well as, when Grace would have issues with peers. In March 2016, Grace informed her counselor that she got in trouble at home and her punishment was: only allowed to wear sweat pants, not allowed to wear make-up or jewelry, and not allowed to participate in Friday night pizza dinner (which was her favorite thing to do). Following that conversation with the counselor, a letter was found by the Assistant Principal and Special Educational Services Supervisor which appeared to be a "goodbye" letter. The letter was given to the counselor who was told to address it with Grace. Grace denied being suicidal, and said she was being placed back into care. Confirmed to the counselor that she began the process of placing Grace back into care. There is no record of contacting Montgomery County Office of Children 8 Youth for assistance. Grace was described by the counselor as a sweet, kind, caring individual, with good grades, positive peer interactions, and positive teacher interactions. Grace was often rewarded at school for good behavior.
July 4, 2016 Grace attended a Fourth of July picnic at
July 2016 and signed a lease for the Quakertown, Bucks County, residence.
July 7, 2016 Grace did not appear for her scheduled appointment at
July 8, 2016 and and drove Grace from Glenside to Quakertown in the morning (See Circumstances of Child Fatality for further information.)
July 9, 2016 Date of Death.
July 13, 2016 contacted and reported that Grace ran away.

August 11, 2016 sent a letter to stating that if they did not hear back from Ms. Packer or Grace, and an appointment was not made by August 21, 2016, the chart would be closed.
August 22, 2016 Grace discharged from
October 27, 2016 A referral was received by from a mandated reporter who had contact with The reporter stated that revealed that Grace was no longer in the home, This was a report that was sent to Philadelphia for assessment; however, the outcome of the referral is not known.
October 31, 2016 Grace's body located in Luzerne County.
November 2016-February 2017 <u>Bucks County Children & Youth (BucksCCY)</u>
November 12, 2016 arrested for obstruction/endangering. Referral to BucksCCY for safety planning for
January 8, 2017 confessed to the murder and rape of Grace with the help of Both were charged and remain without bail in the Bucks County Correctional Facility.
January 9, 2017 BucksCCY received report for Grace's fatality.
Circumstances of Child Fatality and Related Case Activity:
On November 12, 2016, Bucks County Children & Youth was initially notified of the need for a as mother was just arrested, and the police wanted to ascertain whether and/or sibling were victims of abuse. The Agency received few details at that time but was told that had been arrested on charges of endangering the welfare of a child due to non-cooperation with the investigation into , Grace, who had been missing since July. At that time, was placed in Montgomery County Correctional Facility. On December 13, 2016, custody of BucksCCY.



On Monday, October 31, 2016, human remains were discovered in Bear Creek Township, Luzerne County. On Tuesday, November 8, 2016, the remains discovered were identified as those of Grace Packer.

On Friday, December 30, 2016,	contacted 911 requesting
emergency assistance for	as had found non-responsive in
the bedroom of a home in Horsham Tox	wnship, Montgomery County. At that time,
stated suspected	had taken an overdose of pills. Also
on Friday, December 30, 2016, in the e	vening, called again to
Montgomery County Emergency Comm	unications stating that after the ambulance
and police left home earlier with	, located
unresponsive in the bathroom of the ho	me. Both were
taken to Abington Memorial Hospital an	d admitted for
On January 7, 2017, investigators from	
	hospital personnel that was responsible
for the murder of Grace Packer with	
were subsequently arre	sted and have remained in the Bucks County
Correctional Facility since their arrest.	
	of a corpse. was also charged
	conspiracy to commit rape. A trial date is
scheduled for both	in March of 2018.

BucksCCY has pended the final child abuse determination until the conclusion of the criminal proceedings.

STRENGTHS, DEFICIENCIES, AND RECOMMENDATIONS FOR CHANGE:

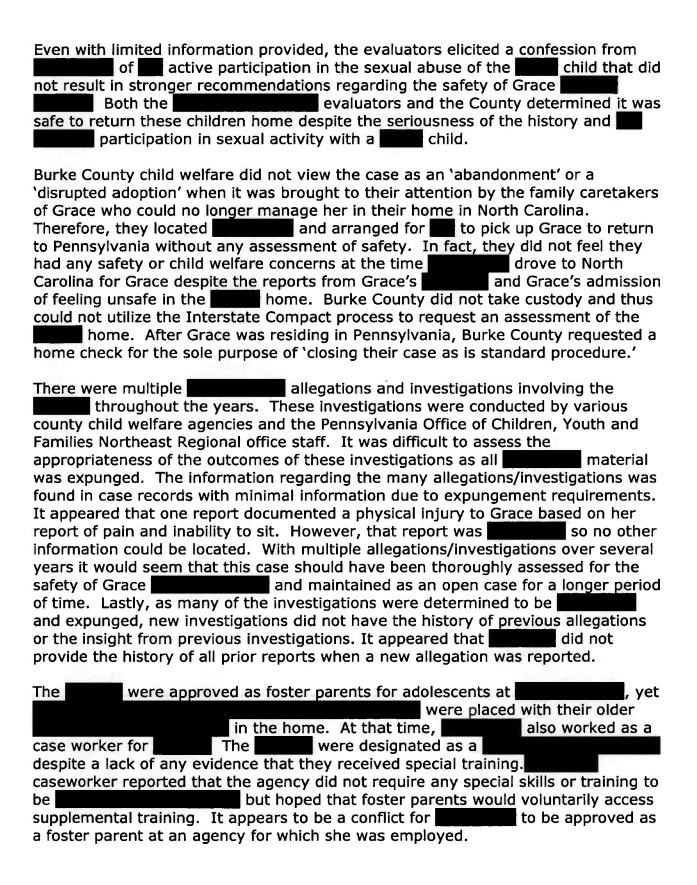
STRENGTHS

• In compliance with statutes, regulations and services to children and families, including cooperation between law enforcement and county agencies during investigations of suspected child abuse investigations:

It appears that all child welfare services were provided in compliance with statutes and regulations. Collaboration occurred in several instances between law enforcement, child welfare, and other community services. On at least one occasion, Grace was interviewed at a child advocacy center with the Multidisciplinary Investigative Team present. The case was also reviewed at internal child welfare critical case meetings. The was offered the opportunity to participate in Family Team meetings on several occasions but it appears that they declined. Law Enforcement and child welfare agencies collaborated during child abuse and criminal investigations.

During the three years that this case was open for services in Lehigh County, the same caseworker was assigned to this family allowing for continuity of service. This caseworker was very active and involved with this family as was seen by the extensive case documentation. During the time the case was open in Berks and Lehigh Counties, many community, social service, and other professional services were provided to this family. Additionally many child serving systems such as

school, health, and health care were actively involved during various times in this case. Grace received school evaluations and several Individual Educational Plans (IEP) were developed to meet her special needs. Grace also received and was receiving services, Attempts were made by Berks County prior to to assure that Grace would continue to have contact with an who was not placed in the same home.
DEFICIENCIES
 In compliance with statutes, regulations and services to children and families, including cooperation between law enforcement and county agencies during investigations of suspected child abuse investigations:
During the time of the child sexual abuse investigations into Grace was placed on an informal basis with continued to have access to Grace at of those contacts were unsupervised. While at her revealed sexual abuse by parents did not believe the allegations by Grace, and it was noted that they exhibited openly hostile and angry behavior to Grace when she was brought to the for an interview. Grace was maintained in this home by Lehigh County until her return to her mother's home.
The sexual abuse allegations were Grace
The evaluations of completed by has the potential to be flawed due to the Lehigh County policies that limit information that can be provided for an evaluation. It was reported that Lehigh County could only relay information on the specific allegations involving another child and could not relay data on Grace's background or behavior that may have provided more insight into the development of the final recommendations. Lehigh County child welfare and the evaluators reported that the county legal system limits what they are able to provide to evaluators in advance. Additionally, there was not a case conference or team meeting to discuss the findings of the evaluations which may have resulted in further insight into the best next steps for the



completed the homestudy via Statewide
Adoption Network (SWAN) services. The references obtained were from the
parents, a friend, and an caseworker. The caseworker
noted that she felt 'flattered' to be asked to be a reference for the family. No
objective, independent references were sought noted that the
would not do well with a 'strong willed or defiant child.' Grace's behavior
issues tend to fall into that category, and it was curious why this adoption was
deemed as appropriate for her.
The Berks County caseworker stated that the County agency did not make home
visits to the caseworker visited the home.
Depostedly, it was noted that Grass was respiring monthly health complete yet it
Repeatedly, it was noted that Grace was receiving mental health services yet it
seemed that much of it was not focused on the key issues in this child's life. The focus did not seem to be on her behavior, her sense of
abandonment by her when she was sent to North Carolina, or the
failure of her to protect her from sexual abuse by her
In one case it was noted that her therapist was an intern rather than a
seasoned with experience in such severe sexual abuse. While she was
, there appeared to be much time spent with
who was misrepresenting own 'traumatic' past rather than time spent with
Grace. Every county child welfare agency noted the lack of resources for children
who have been abused or exhibit serious sexually reactive behaviors. It was also
noted that more collaboration should occur between
and the child welfare system prior to the discharge
of a child.

Finally, after a thorough review of all case history into this girl's life was conducted the Fatality Team identified many red flags. Due to the overburdened child welfare system, this type of thorough review would be impossible for all complex cases. A review such as this connects the dots and helps to paint a clear picture of the ways that Grace and her siblings may have been better served by all systems involved in their life.

RECOMMENDATIONS

- For changes at the state and local levels on reducing the likelihood of future child fatalities and near fatalities directly related to abuse;
- For changes at the state and local levels on monitoring and inspection of county agencies; and
- For changes at the state and local levels on collaboration of community agencies and service providers to prevent child abuse.

It is important to note that the child welfare system as it stands today is overwhelmed. All recommendations stated in this report need to be accompanied with adequate resources and staffing in order to implement

the necessary changes to ensure the safety of children, like Grace Packer, and to maintain best practice standards.

RECOMMENDATIONS FOR CHILD WELFARE PRACTICE

- 1) Staff should be trained on the importance of viewing the entire case history when assessing risk and safety, not just a "point in time" as reflected by one report.
- 2) Case documentation should be clear and specific, including but not limited to, documenting who was seen for each visit.
- 3) Child welfare agencies must have consistent case documentation and organization and not close a case until all documentation/paperwork is complete.
- 4) County child welfare agencies must provide full case information when referring case to another county child welfare agency and receiving agency must review all information prior to deciding whether or not to accept case for assessment.
- 5) It is recommended that a protocol be established to assure that all law enforcement only reports (LEO's) received by Children & Youth agencies are reviewed by a supervisor to determine whether there are child welfare concerns embedded in the report.
- 6) All placements should be determined by the needs of the child. In some cases a child is best served long-term in a community or residential setting. County child welfare agencies should not be penalized for pursuing a more restrictive placement option. Had Grace received the appropriate services and care early on, she may not have needed more restrictive settings. However, as she aged, it appeared she could have benefited from a structured residential setting.
- 7) For cases involving care, caseworkers must meet individually with the child or children at a minimum of once every 30 days. If it is a two-parent foster home, caseworker must meet with both parents. In addition, if the 30 day visits are made by a contracted provider agency, the county caseworker must visit the child(ren) and foster parents at a minimum of every 90 days. The definition of quality of contacts should be enforced as defined in Bulletin 3490-08-05, entitled Frequency and Tracking of Caseworker Visits in Federally Defined Foster Care.
- 8) Case conference/teaming meetings are necessary among all team members following the completion of any evaluations (e.g. psychological, psychosexual, etc.) completed on any family member to assure an understanding of findings and a clear path forward.

9) When professional evaluations are obtained, counties need to clearly document their response to recommendations. Evaluators should receive all family history information in order to adequately assess the impact of findings on child(ren) and family system.

RECOMMENDATIONS FOR CPS/GPS INVESTIGATION PROCESS

- 1) CPS <u>and</u> GPS reports on all approved foster homes, including both county and private provider homes, must be investigated by regional OCYF staff.
- 2) OCYF Regional Office CPS investigations shall be conducted in the same manner as county CPS investigations including but not limited to, reviewing history of allegations and criminal history, interviewing all potential collateral contacts, and conducting developmentally appropriate interviews of all children in the home.
- 3) Abuse investigations in foster and adoptive homes should include interviews of all children currently living in the home and children who were living in the home in the past five years. If an interview is not being conducted, documentation is required as to why the interview did not take place, for example, if the children had previously been interviewed.
- 4) To allow for quality CPS/GPS investigations by the Region, establish specialized investigation unit that focuses solely on the investigation of licensed homes/facilities.
- 5) Situations where there are allegations of and the offender is not of age designated by CPS law, should be addressed by Multidisciplinary Investigative Teams (MDIT) or Child Advocacy Centers (as available) as required for CPS cases under CPSL.
- 6) New CPS/GPS referrals on open child welfare cases should be completed by an Intake caseworker separately but collaboratively with the ongoing caseworker and the MDIT as appropriate.

RECOMMENDATIONS FOR FOSTER CARE/ADOPTION PRACTICE

- 1) Ensure compliance with regulations regarding maintaining of adoption case records.
- 2) Procedure for obtaining appropriate references for applicants should be reviewed by SWAN (Statewide Adoption Network). (only references were their parents, a friend, and the caseworker, who was "flattered" to be asked to be a reference.) Independent, non-relative references must be required. Observation/comments by family members

and assigned or previous caseworkers could be solicited but should be in addition to objective references.

3)	Consideration should be given to "fresh eyes" being provided when								
	parents are being re-evaluated on an annual basis.								

- 4) Provider agency care caseworker must inform/communicate with all county agencies placing children in assigned homes, monitor progress of all placements, and serve as "gatekeeper" for that home.
- 5) The caseworker of every child being placed must be provided information on the composition of that foster home, and details of the children placed in that home, to ensure an appropriate match. The county with custody must be made aware of every complaint, referral, or report regarding foster parents or household members including any other foster children in the home.
- 6) Statewide standards are needed for care including qualifications, "treatment" responsibilities, and training requirements of caregivers.
- 7) Consideration should be given to whether subsidized adoptions and SPLC (Subsidized Permanent Legal Custodianship) arrangements should receive periodic home visits. SWAN after-care services should be offered where appropriate.

RECOMMENDATIONS FOR CASE RECORDS

- OCYF needs to create a standardized form that requires every case record to maintain a log stating each referral received, type of referral, disposition, name of assigned caseworker, supervisor and dates. This log should not be expunged.
- 2) Establishing protocols regarding file organization throughout all counties would assist in Act 33 case reviews, particularly when several counties are involved. When materials are requested for an Act 33 review, all case information must be provided in a chronological order, organized and timely.

RECOMMENDATIONS FOR RESOURCES AND CONTRACTED SERVICES

1) DHS to convene a task force to establish statewide solutions for resource development to meet the unique needs of children in foster care, children who have been sexually abused, and children experiencing trauma and loss, including the critical lack of placement resources for children with complex needs.

- 2) State OCYF must advocate for mental health treatment resources that meet the unique and complex needs of children who have experienced sexual abuse and/or exhibit sexually reactive behavior, and/or have been adopted at a later age. A review of rates offered via Medical Assistance must be conducted. State advocacy of an increased rate structure should occur or supplemental funds should be made available as to not limit the potential therapy/counseling options.
 - Additionally, the state should develop resources of specifically trained, licensed, certified, and experienced therapists/counselors who have the skills needed to meet the needs of this population.
- 3) An enhanced service array in each community is essential and needs to be explored via collaboration between child welfare, behavioral health care, and other child and family serving systems (i.e. a larger pool of available trained psychologists/social workers to complete child or parent evaluations).
- 4) All reports from provider or community service agencies need to be reviewed at the contracting county agency for factual consistency.

 foster care reports provided to Lehigh County contained many inaccuracies including wrong dates, and this misinformation was then repeated as truth.

RECOMMENDATIONS FOR CHILDLINE

- ChildLine should be exempt from expungement requirements. ChildLine records should be accessible only for Act 33 Reviews and future CPS/GPS investigations. The ChildLine reports will be retained by the child welfare agency for internal access only within the HHS integrated system mentioned below under Legislative Action.
- 2) An automated crosscheck should be completed by the state CWIS system of any child's name referred in a new report through ChildLine with the statewide ChildLine registry. If a child has been the subject of an indicated child abuse report, that child's name should be highlighted or have some designation in the CWIS transmission to a county so that the county will be aware of the child's risk of re-abuse. The crosscheck should occur whether it is a state hotline generated transmission to the county or if it is a county originated transmission; in which case, an auto-reply with the identified history in the registry should be generated back to the county. Ensure that all staff are aware and trained in all facets of statewide data systems.
- 3) ChildLine must always provide all known data on previous county involvement and criminal history to the county receiving any CPS/GPS referral or LEO.

4) When comparing case note documentation with ChildLine history, dates did not match. Improvement should be made to ensure referral and outcome data congruency between ChildLine and county child welfare agencies.

RECOMMENDATIONS FOR TRAINING

- 1) Increase child welfare staff training at the "front door" regarding obtaining all information in order to make an informed decision on referral acceptance. Counties should have easily accessible information on family involvement in other child welfare systems to assist in screening decision making.
- 2) Courts continue to need training on family systems as there still exists misunderstanding of past issues' direct impact on current situations.
- 3) Increased training is needed for mental health facilities, like regarding when it is appropriate to involve the county child welfare agency in planning for a child who may appear to have child welfare needs.
- 4) Behavioral health providers, both community and residential, as well as those staff providing therapy as part of child-serving agencies, need training in recognizing and treating victims of sexual abuse, including but not limited to sexual reactive behavior, trauma, and the dynamics in families where sexual abuse occurs.

RECOMMENDATIONS FOR STATEWIDE POLICY

- 1) DHS must assess and establish a policy requiring response to cases when multiple CPS/GPS referrals are received regardless of whether or not allegations were substantiated.
- 2) A policy needs to be established that requires the state to provide to custodial counties timely information on an investigation and the outcome regarding any allegations of abuse or neglect in a placement setting.
- 3) Guidelines from OCYF need to be reinforced regarding "conflicts of interest" for employees of a county or private agency seeking approval to become a foster parent. Agencies should develop policies regarding employees not being utilized as resource parents.

RECOMMENDATIONS FOR OVERALL SYSTEMIC CHANGE

 Implementation of systemic support for child welfare staff who are dealing with a traumatic case is essential in assuring their vicarious trauma is reduced and thus they can continue to effectively deal with this difficult

population.	This is also a	staff rete	ention	issue	as	was	seen	by	the
information	received during	ng a sa	case	interv	iew	/S.			

- Child welfare caseloads should reflect nationally recognized standards of practice as determined by the Casey Foundation and/or the Child Welfare League of America.
- facilities should include child welfare agencies in cases where there are questions about discharge resources and/or safety or risk to a child. (For example, in Grace Packer's case, was considering relinquishing custody of Grace, and Grace had severe sexual abuse history that could have warranted a team meeting involving child welfare for planning purposes).
- 4) Hiring practices for OCYF staff need to be revised to allow for the hiring of applicants with expertise in child welfare including experience in investigating child abuse reports at the county level or in another jurisdiction.
- 5) Investigate National Electronic Interstate Compact Enterprise (NEICE) as a potential resource for the Commonwealth of Pennsylvania.

RECOMMENDATIONS ON LEGAL ISSUES

- 1) Court involvement should be considered whenever a county is returning children to a home where an allegation of abuse was Indicated, whether or not the perpetrator is remaining in the home. Court involvement could have been utilized prior to Grace's return to the home after sexual abuse was for the Delaware County foster child. Whether or not won or completed the perpetrator in the sexual abuse of the Delaware child would seem to have been adequate to remove Grace and from care.
- 2) The entire system for hearing DHS abuse appeals needs to be evaluated, including establishing mandatory requirements for expertise and training in child welfare for Hearing Officers. Appeals hearings courtrooms need to be child friendly, including but not limited to, having a separate place for children apart from perpetrators.
- 3) Mandated reporters should be held accountable if they fail to report suspected child abuse in accordance with the law.

RECOMMENDATIONS REQUIRING LEGISLATIVE ACTION

Any legislation passed should have the appropriate fiscal allocation.

- 2) Expungement regulations and laws must be re-evaluated to allow for tracking of patterns and review of all history when a new CPS/GPS referral is received. This information is critical in developing a family history of care and safety for a child. The following are recommended as revisions to current expungement regulations:
 - To be able to adequately assess the safety and risk of children, referral and investigation data must be maintained and not expunged for the purpose of county child welfare agency assessment of history when conducting CPS and GPS investigations.
 - Current expungement regulations will apply only to placement on the state registry and for the purpose of child abuse clearances.
 - Confidentiality laws continue to apply to all information released to child welfare agencies on indicated, founded, and unfounded reports, both CPS and GPS in nature.
- 3) Legal barriers to data sharing between child and family serving systems need to be reviewed. Establish the capacity to share data under the umbrella of the state Department of Health and Human Services. The program must expand upon data maintained in the Master Client Index (MCI). Continue to expand future phases of the Child Welfare Information Solution (CWIS).